

HEALTH OVERVIEW AND SCRUTINY COMMITTEE 27 JANUARY 2020

WORCESTERSHIRE ACUTE HOSPITALS NHS TRUST CLINICAL SERVICES STRATEGY - UPDATE

Summary

1. The Health Overview and Scrutiny Committee (HOSC) is to receive an update from representatives of Worcestershire Acute Hospitals NHS Trust (the Trust) on the organisation's new Clinical Services Strategy.
2. The Trust's Board has now approved the Strategy, and the HOSC will be updated on how the aims of the Strategy will be taken forward.
3. Representatives from the Trust will be present at the meeting.

Background

4. HOSC members will be aware of the purpose and development of the Clinical Strategy from its earlier discussion on 8 October 2019 with the Trust's Chief Executive. A link to the Minutes of this discussion can be found in the background papers. HOSC members were briefed about the purpose of the Strategy, including the context, aims, themes and priorities. The Committee was also briefed about how the Strategy was being developed, including consultation with clinical staff, stakeholders and patient groups.

5. The aim of the Strategy was set out as:
 - Detailed plans to deliver further immediate improvements to quality, safety and efficiency of services
 - An ambitious vision of what local hospital services could and should look like in five years' time
 - An outline of how that vision could become a reality
 - A commitment to ensuring that the Trust's hospitals sit at the heart of a network of joined up, high quality, sustainable health and care services that meet the changing needs of people in our local communities now and in the future
 - A guide to how the Trust will ensure that its strategy aligns with, and supports, key local and national health and care policies and plans - including those set out by the national NHS Long Term Plan (LTP) and the Herefordshire and Worcestershire Sustainability and Transformation Partnership (STP).
6. Many of the drivers for change will already be well known to HOSC Members and are consistent with challenges faced by many parts of the NHS, including: more people living longer; more patients living for many years with complex and/or multiple long term health conditions; a shortage of doctors and nurses, particularly in some

highly specialised areas; a continuing financial challenge, with additional pressure coming from the rapid development of new treatments, techniques and medicines.

7. Envisaged key priorities for the Strategy included:

- The need to develop a comprehensive and responsive urgent and emergency care system
- A clear and substantial role for the Trust's hospitals - maximising capacity to deliver safe and responsive services on a countywide footprint
- Integrated care

8. HOSC members now have the opportunity to hear how the Strategy has been finalised, including how feedback from staff and stakeholders and the public has been taken on board. HOSC members will also be keen to know how the aims of the Strategy will now be taken forward to shape services.

Purpose of Meeting

9. HOSC Members are invited to:

- consider and comment on the information provided about the newly approved Clinical Strategy; and
- determine whether any further information is required at this stage.

Supporting Information

Appendix 1 – Acute Clinical Services Strategy

Appendix 2 - Presentation Slides

Specific Contact Points for this Report

Emma James / Jo Weston, Overview and Scrutiny Officers: 01905 844964 / 844965

Email: scrutiny@worcestershire.gov.uk

Donna Wark, Worcestershire Acute Hospitals NHS Trust

Email: d.wark@nhs.net (Donna Wark, Executive PA)

Background Papers

In the opinion of the proper officer (in this case the Assistant Director for Legal and Governance) the following are the background papers relating to the subject matter of this report:

- Agenda and Minutes of the Health Overview and Scrutiny Committee on 8 October 2019 – available on the website [here](#)